

HOTAI MOTOR CO., LTD







Company introduction 2023 Q1 Financial result 2023 Operation Highlight Q&A





Company introduction



Company introduction



Establishing date: September 1947			
Chairman: Mr. Huang Nan-Kuang	President: Mr. Justin Su	Executive Vice President: Mr. KAZUO NAGANUMA	
Capital amount: NT\$5.462 billion	Sales turnover: 130.4billion (2022)	Employees: : 563 people (2022)	

Product brands: TOYOTA, LEXUS, HINO Trucks, TOYOTA Material Handling Taiwan

Affiliates

Car Rental and MaaS

Hotai Leasing Corporation Ho Ing Mobility Service

> Hotai Mobility Service (yoxi)

Hotai Motor

Sales & Distribution

TOYOTA LEXUS HINO

Overseas Businesses

Car Dealership

Toyota Dealership Network

Toyota Material Handling Taiwan

Network

Hotong Motor Investment TMCI related businesses GTMC related businesses FTMS related businesses Hoyun International Lease Hoyun (Shanghai) Commercial Factoring Carmax Autotech(Shanghai)

> Guangzhou GAC Changho Autotech Corporation

Shanghai Ho-Qian Logistics Equipment Trading Shanghai Hede Used Vehicle Shanghai Ho-Mian Motor Technology Co.,Ltd.

Zao-zhuang Ho-Wan Motor Sale & Service Co.,Ltd

Financing and Insurance

Hotai Finance Hotai Insurance Ho An Insurance Agency Ho Chuang Insurance Agency HoZao Enterpris

> Automobile Manufacturing

Kuozul Motors

CPO (Certified Pre-Owned) Cars and E-Commerce

Toyota CPO Network Lexus CPO Network Hotai Cyber Connection

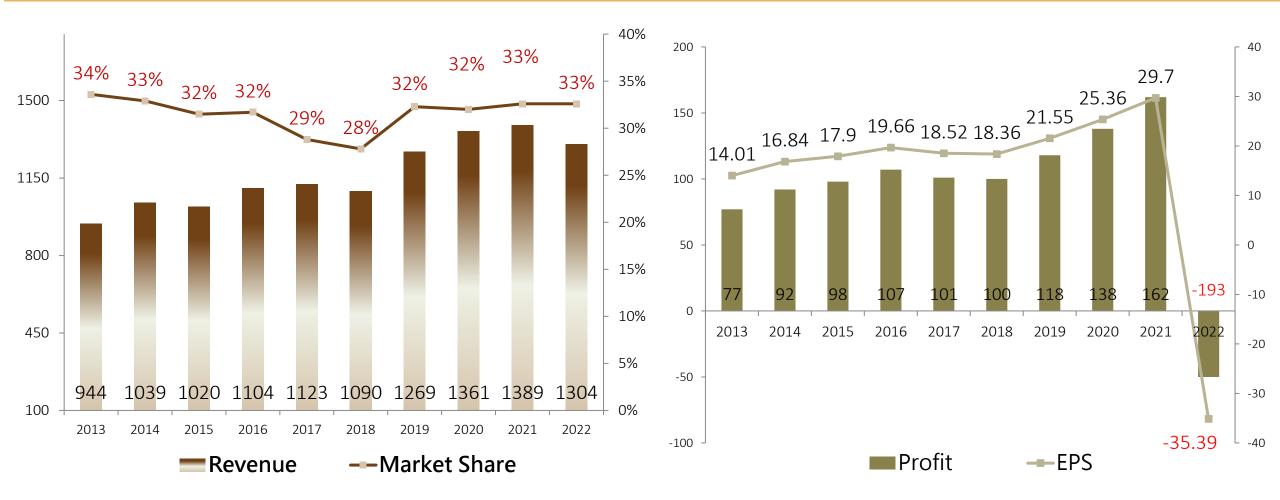
Car accessories/ boutiques

Carmax Smart Design

Technology Doroman Autoparts

Hotai Innovation Marketing

Operation and financial results





2023 Q1 Financial result

2023 Q1 Financial results

				Unit: NTD	thousands
ITEM	2023 Q1	%	2022 Q1	%	YOY
Operating revenue	53,784,489	79.13%	49,313,371	80.87%	109.07%
Leasing income	4,674,540	6.88%	4,198,346	6.89%	111.34%
Interest income	4,822,479	7.09%	3,679,901	6.03%	131.05%
Others	4,689,087	6.90%	3,785,136	6.21%	123.88%
<u>Total Income</u>	<u>67,970,595</u>	<u>100.00%</u>	<u>60,976,754</u>	<u>100.00%</u>	<u>111.47%</u>
COGS	47,097,791	69.29%	42,990,379	70.50%	109.55%
Operating expenses	4,380,779	6.45%	3,990,923	6.54%	109.77%
Leasing cost	3,638,941	5.35%	3,407,413	5.59%	106.79%
Others	5,520,985	8.12%	3,969,274	6.51%	139.06%
<u>Total Expense</u>	<u>60,638,496</u>	<u>89.21%</u>	<u>54,357,989</u>	<u>89.15%</u>	<u>111.55%</u>
Profit before income tax	7,332,099	10.79%	6,618,765	10.85%	10.78%
Income tax expense	1,407,198	2.07%	1,373,540	2.25%	102.45%
<u>Net profit</u>	<u>5,924,901</u>	8.72%	<u>5,245,225</u>	8.60%	12.96%
Profit attributable to owners of parent	<u>5,063,405</u>	7.45%	<u>4,293,291</u>	7.04%	17.94%
<u>EPS</u>	<u>9.27</u>		<u>7.86</u>		<u>1.41</u>

2023 Main subsidiaries profit and loss

Main subsidiaries profit						
Company Name	Hotai insurance	Hotai Finance	Hotai Leasing	Chang Yuan Motor	Hotong Motor	
2023 Q1	226,961	899,181	216,358	216,358	85,975	
2022 Q1	272,079	868,329	127,052	127,052	359,491	
YOY	83%	104%	170%	170%	24%	

2023 Main subsidiaries profit and loss

Hotai	reinvestment			
		Chang Yuan Motor	Hotai Finance	Hotai Leasing
Benefiting from the increased	profit		Benefiting from double-	
allocation of luxury imported			digit growth in the used car and motorcycle	Long-term
vehicles, particularly the		②In contrast, during the first quarter of this year, there was an increase of	installment business, as well as the continued	leasing performance
redesigned LEXUS RX which		approximately 533 units in the number of small commercial vehicles and	accumulation of net accounts receivable as a	exhibits stable growth.
received a strong influx of		niisiness travel venicies ias there was	whole.	
orders, coupled with a		Hotong Motor	Hotai insurance	
significant shipment of NX in	SS	Due to chip and component	There were investment	
the first quarter, contributing		shortages, the number of units	disposal gains last	
to improved profitability.		available for sale has decreased.	year, but none this year.	



2023 Operation highlight



2023 Trend/Outlook



- Slowing down of domestic economic growth.
- The supply chain has not fully recovered yet
- The global chip shortage is expected to ease.
- Easing of epidemic control measures, and recovery of private consumption.
- High number of cars awaiting delivery from various car manufacturers.

Estimated Taiwan car market 450k units





TOYOTA QLEXUS (HINO

- Year Sales Target -

The total of the group cars 163,000 units

(TOYOTA 130,000 units + Lexus 23,000 units + HINO 10,000 units)

2023 results for TOYOTA & LEXUS

	Y2023 Apr.	YOY/ Difference	Y2023 Jan.~Apr.	YOY/ Difference
ΤΟΥΟΤΑ	10,100台	95.7%	40,532台	94.5%
LEXUS	3,151 台	193.2%	10,930台	148.0%
<u>TOTAL</u>	<u>13,251 台</u>	<u>106.0%</u>	<u>51,462 台</u>	<u>102.4%</u>
<u>Market</u> <u>Share</u>	<u>34.7%</u>	<u>-0.8%</u>	<u>34.3%</u>	<u>-1.7%</u>

2023年營運重點 - TOYOTA (不包含HIACE/GRANVIA/COASTER)



CROWN new import (3/30)

- New crossover flagship model
- Accumulated orders have exceeded 2,000.



PRIUS PHEV (4/25)

- New power system with extended pure electric mileage
- Accumulated orders have exceeded 1,200.

TOYOTA ((Excluding HIACE/GRANVIA/COASTER)

Confident in the market outlook, the dealers have expanded their investments by establishing three new delivery centers in the northern and central regions.(PDS)

The investment amount is **3.5 billion**.

The land area 14,000 Squaremeters. There are **8,000** storage **Units**.

The completion is expected by the end of 2023.







TOYOTA ((Excluding HIACE/GRANVIA/COASTER)

TOYOTA community repair station

Main convenient location andy services include maintenance, tire/battery replacement and other services

60 locations('22/12) / 88 locations

2023

Taiwan 211 locations (service + locations)





The first pure electric platform-RZ450e. (5/16)



Spindle Body

Outline the Future Outlook of New Generation Electric Vehicles.

Front and Rear Dual Motors DIRECT4

Performance exceeding 300 horsepower

Pure electric power system combined with low center of gravity design.





Building an aroundthe-island power grid.

Exclusive charging stations for Lexus. (6支CHAdeMO / 18支CCS1)

All-new charging platform

Integrating multiple charging station brands, providing 220 fast charging ports and 1,100 slow charging ports, creating the most convenient around-the-island charging network.



BEV has full warranty coverage capability in all service locations.

BEV technology strength reinforced.

Developing a curriculum to cultivate BEV technical manpower.



BEV warranty equipment

- is fully equipped
- Equipment setup recommendation report.
- Establishing warranty car parking charging piles.

Hino commercial vehicles complete vehicle line-up expanded.

3.49 tons.



300 series



purpose vehicle

Introduction of Toyota commercial/special purpose vehicles

COASTER



GRANVIA



introduction of new energy products



- The government announces the 2050 net-zero carbon emissions plan, with 100% electrification of urban buses and government vehicles by 2030.
- To proactively comply with government policies, we are planning to introduce new energy buses and participate in demonstration projects.

HINO's new car warranty leads the industry

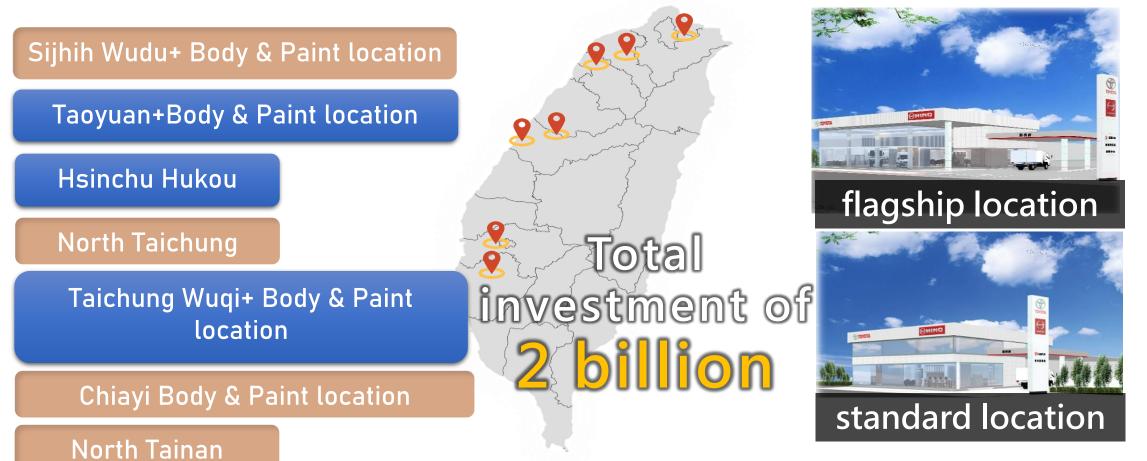
2 years/ 100,000 KM ~

4 years/120,000 KM

For existing car owners, we offer extended warranty and value-added purchase services



Construction of new service location



iRent



2023 Goals :

Number of Members : Reached 1.41 million.

Car-sharing scale: Reaching 7,100 vehicles. Total number of automobiles and motorcycles surpasses 11,100 vehicles.

2023 Strategies :

Expanding the demand for mobility services: By forming alliances with various services, integrating members' daily needs, and creating an ecosystem alliance.

VOXI

2023 Goals :

- Number of Members : Achieve **750,000**.
- Number of drivers : Achieve <mark>6,500</mark>

2023 Strategies

- 1. Yoxi taxi expands into Hsinchu.
- 2. Expand Yoxi's diversified business operations to Taoyuan, Taichung, and Kaohsiung.

3.Yoxi for Business, accelerating entry into the enterprise services domain.

HOTAI GO

Continuously optimize product selection and website features to enrich the shopping experience

Business goal for 2023: 300 million

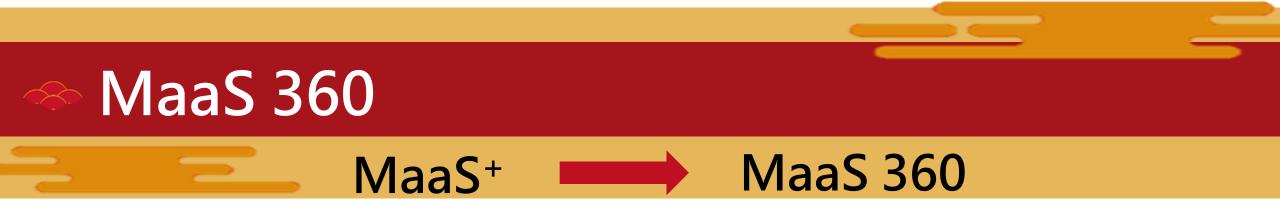


Through data analysis, product selection is more meaningful

New car accessories store and travel store added
Combining group resources to provide car purchase and property insurance services

Website functionality is continuously evolving, providing a differentiated experience

- Launching brand flagship stores
- Member classification and pick-up at designated locations
- Facebook fan page added



Continuously develop the group's various MaaS mobile service businesses, expand the usage scenarios of digital new services such as HOTAi Pay/Points/co-branded cards, and create a group MaaS ecosystem.



Corporate sustainable development

< People > < Cars < Environment</p>



Indigenous Dream Team

Hotai Group sponsors the talented Atayal children's choir "Indigenous Dream Team," arranging diverse work experience opportunities to broaden their horizons and increase their imagination towards different career paths.

2023 : Assisting the choir in participating in international competitions and performing on the "Indigenous Dream Stage," to spread the pure and magnificent sound of Taiwan's children's choir to different parts of the world.

Corporate sustainable development

People < <<u>Cars></u> < Environment

Mobile Charity Happiness Action

The Mobile Charity Happiness Action helps more people move towards a better life through vehicle donations and Yoxi transportation services

2022 : New Taipei City/Taichung Number of shuttle trips : 400 Total mileage : 1.884km Serving nearly 700 underprivileged children.

2023 : Two more cities will be added to the public welfare service.



Corporate sustainable development

People <<u>Cars></u> Environment

石 虎 出 沒

台灣原生動物守護計畫 虎力平安元年

Wildlife Conservation program

Collaborating with the Executive Yuan 's Council of Agriculture' s Endemic Species Research and Conservation Center to protect Taiwan 's native leopard cat, hoping that the precious species, which has only 500 individuals left in Taiwan, can continue to reproduce and thrive.

2023 : Continuously collaborate with the Wildlife Conservation Center and other NGOs to expand the conservation program for the Formosan clouded leopard.



